

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

May 2, 2018

6:30 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

NON-VOTING MEMBERS PRESENT: Michael Israel

VOTING MEMBERS EXCUSED: Renee Garrick, M.D., Patrick McCoy, Michael Staib

NON-VOTING MEMBERS EXCUSED: Nan Hayworth, M.D., James Vodola

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Gary Brudnicki, COO, CFO, WMCHealth Network
Kara Bennorth, EVP and Chief Administrative Officer
Mark Fersko, EVP, Financial Planning and Managed Care
Anthony Costello, SVP, Professional & Support Services
Mary Leahy, M.D., CEO, Bon Secours Charity Health System**

PHYSICIANS PRESENT: Dr. Gewitz, Dr. Lebovics

PUBLIC: Matthew Wecksell, M.D., Anesthesia

CALL TO ORDER

The May 2, 2018, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Mitchell Hochberg
William Frishman, M.D.	Alfredo Quintero
Herman Geist	Zubeen Shroff
Susan Gevertz	Mark Tulis
John Heimerdinger	Richard Wishnie

VOTING MEMBERS EXCUSED

Renee Garrick, M.D.
Patrick McCoy
Michael Staib

NON-VOTING MEMBERS PRESENT

Michael Israel

NON-VOTING MEMBERS EXCUSED

Nan Hayworth, M.D.
James Vodola

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE APRIL 4, 2018, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. SHROFF, SECONDED BY MS. GEVERTZ, TO APPROVE THE APRIL 4, 2018, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Lebovics gave the report of the President of the Medical Staff. He presented a credentialing packet (dated May 2, 2018, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, FPPE's, Category of Staff Change and Updates to DOPs and Medical and Allied Health Professional Staff Applications to the Board for its approval.

Motion to Approve Recommendations for Appointments, Reappointments, FPPE's, Category of Staff Change, and Updates to DOPs and Medical and Allied Health Professional Staff Applications.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, FPPE's, CATEGORY OF STAFF CHANGE, AND UPDATES TO DOPS AND MEDICAL AND ALLIED

HEALTH PROFESSIONAL STAFF APPLICATIONS. MR. TULIS MOTIONED, SECONDED BY MR. SHROFF. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth introduced Licia Sandberg, Sr. Director of the Sexual Assaults Crime Victims Advocacy Program at Westchester Medical Center. She stated that Ms. Sandberg was previously with the Westchester Hispanic Coalition, as well as supporting victims by providing legal services as an attorney in private practice. Ms. Bennorth informed the Board that WMC has a very robust FACT program at WMC and treats approximately 300 sexual assault victims per year, in addition to domestic violence abuse victims and pediatric child abuse victims. She stated that WMC will now take a broader role in advocacy and helping the victims while they are on campus, in addition to providing community outreach services.

Ms. Bennorth informed the Board that the Department of Health ("DOH") is scheduled to meet with WMC next week regarding accreditation of its Sexual Assault Abuse and Victims Advocacy Program ("SAAV").

Ms. Bennorth informed the Board that the Children's Miracle Network historically chooses a child from the Maria Fareri Children's Hospital ("MFCH") as New York State's Miracle Champion representative. She stated that last year, WMC held a reunion of past Miracle Champions. Ms. Bennorth advised that posters depicting the past Champions and their success stories are displayed outside the Board room.

Ms. Bennorth informed the Board that April was a busy month with three sold out galas taking place for Good Samaritan Hospital ("GSH"), HealthAlliance ("HA"), and the MidHudson Regional Hospital. She stated that St. Anthony's Community Hospital will be holding its 1st Girls Night Out event later this month.

Ms. Bennorth informed the Board that WMC's Gala will be held on June 2nd at the Caramoor Center for Music and Art in Katonah, NY.

Ms. Bennorth informed the Board that there will be a dedication ceremony for Maria's Garden at the MFCH on May 14th.

Ms. Bennorth advised the Board that it has been a busy few months in terms of press coverage for the Network. She stated that contained in the articles on Diligent are clips of the Network celebrating its first Donate Life Month, coverage of its Trauma Centers' Accreditation, the rollout of the Twiage app, and the ground breaking event of the Medical Village at Port Jervis.

Ms. Bennorth showed a news clip on the Port Jervis Medical Village ground breaking ceremony.

Ms. Bennorth showed a video clip of the graduation ceremony of WMC's School at Work Program, which is sponsored by a \$100,000 donation from Key Bank.

Mr. Costello presented a slide show to the Board of the ongoing construction projects throughout the Network. He stated that the glass façade is now completed on the Ambulatory Care Pavilion ("ACP"), connecting both lobbies. Mr. Costello showed slides of several retaining walls that have been completed and stated that the oxygen storage tanks are scheduled to be replaced with larger tanks to incorporate the ACP needs. He stated that the pre-cast panels continue to be installed and the electrical interior work is moving along nicely.

Mr. Costello showed images of the newly renovated Maternity Unit on 2 South and stated that the DOH has given its approval for occupancy.

Mr. Costello informed the Board that WMC has purchased a Spectral CT through the Philips Agreement. He stated this CT provides a double view and double slices of an image, and will be used for cardiology.

Mr. Costello informed the Board that the Linear Accelerator installation has been completed and is now operational for patients.

Mr. Costello informed the Board that the new entrance to the Sleep Center is just about completed and should be opened in June. In addition, the back corridors to the Sleep Center that connect to the Behavioral Health Center have been renovated for consistency.

Mr. Costello informed the Board that WMC purchased a new nuclear camera for Nuclear Medicine.

Mr. Israel informed the Board that going forward Dr. Leahy will give an update on Charity and Mr. Ross will be giving an update starting in July, on HealthAlliance, as part of his monthly report.

Dr. Leahy informed the Board that GSH held a Name the Linear Accelerator contest for local high school students, for a prize of a \$150 gift card. She stated that there was a tie for the winning name of HERB, which stands for High Energy Radiation Beams. Dr. Leahy advised that a ceremony was held, and included the attendance of the County Executive, state and local senators, Board members, principals, teachers and students.

Dr. Leahy informed the Board that Charity continues to upgrade its facilities with painting and new flooring and furnishings. She stated that the staff is happy and very appreciative of the upgrades.

Dr. Gewitz informed the Board that the search for a new Chief of OB/GYN is progressing nicely with seven final candidates.

Dr. Gewitz informed the Board that advances are being made at the MFCH with fast-track open heart surgery. He stated that the new procedure being performed allows pediatric patients to go home as soon as two days after surgery.

Dr. Gewitz informed the Board that Dr. Parvez, leader of the Donor Milk project, and Ms. Hiller, Director of the Child Life Program, will be honored as Health Heroes by Westchester Magazine.

Dr. Gewitz informed the Board that the MFCH is involved in this year's Great Strides Cystic Fibrosis Walk on May 20th.

Dr. Gewitz informed the Board that the neonatal physicians are now providing backup support for the Delivery Room at HA.

AUDIT & CORPORATE COMPLIANCE COMMITTEE

Mr. Heimerdinger, Chair of the Audit and Corporate Compliance Committee, stated that the Committee met on April 20, 2018.

Mr. Heimerdinger informed the Board that Ms. Ariel gave the Committee an overview of how a patient's records are coded. She presented a flow chart detailing the time from when a patient is discharged to the time the coding is completed, which is usually three days.

Mr. Heimerdinger advised the Board that Ms. Ariel reviewed the audits in progress, as well as the completed audits.

Mr. Heimerdinger informed the Board that Mr. Palovick reviewed the internal audits in progress, as well as the completed internal audits.

FINANCE COMMITTEE

Mr. Shroff, Chair of the Finance Committee, stated that the Committee met just prior to the Board meeting and reviewed the March, 2018, financial statements.

Mr. Shroff stated that the cash balance at the end of March, 2018, was \$105.5 million. He stated this reflects the impact of the NYS pension payment of \$42.7 million on February 1, 2018.

Current Marketable Securities were \$131.0 million, and Accounts Receivable were \$172.5 million.

Mr. Shroff reviewed the Statement of Operations for the Board as follows:

Total Operating Revenue - \$350.3 million
Total Operating Expenses - \$339.7 million
Operating Income - \$10.6 million
Income Before Excess Fringe Benefits and Pension Adjustment - \$6.0 million
Excess Pension Costs - \$4.7 million
Post-Retirement Health Costs - \$4.5 million
NYS Actuarial Adjustment - \$3.8 million
Unrealized losses on investments were \$2.2 million
Net loss was \$9.2 million

Mr. Shroff reviewed the following statistics:

Valhalla Campus

Total Acute Discharges and Outpatient Cases – 6,095
Acute Patient Days – 42,788
Average Length of Stay – 9.03
E.R. Visits – 12,609

MidHudson Campus

Total Acute Discharges and Outpatient Cases – 1,198
Acute Patient Days – 7,070
Average Length of Stay – 7.53
E.R. Visits – 7,059

QUALITY COMMITTEE

Ms. Gevertz, Chair of the Quality Committee, stated that the Committee met on April 20, 2018.

Ms. Gevertz advised the Board that Dr. Tesler gave a report to the Committee on the Quality and Safety Council meeting of February 8, 2018. She stated that Dr. Tesler highlighted reports from Behavioral Health, Dialysis, Food and Nutrition, Radiology and a QA/PI report regarding the Environment of Care.

Ms. Gevertz informed the Board that the Emergency Department gave a follow-up presentation to the Committee to address in more detail aspects of their presentation of a few months ago.

Ms. Gevertz advised the Board that Dr. Tesler gave a presentation to the Committee on Hospital Throughput. She stated that a great discussion was had on what impacts throughput, what WMC is doing to address opportunities to improve it, and the plans for the future.

NEW BUSINESS

Mr. Shroff informed the Board that the Meilman family have been supporters of the MFCH for years. He stated that the Myron and Alayne Meilman Foundation has pledged to donate the sum of \$250,000 to the Foundation to establish a physical family resource center and accompanying comprehensive family resource program at the MFCH.

MR. SHROFF PRESENTED A RESOLUTION TO THE BOARD TO APPROVE THE NAMING OF THE JODI MEILMAN ANDREOZZI FAMILY RESOURCE CENTER AND THE JODI MEILMAN ANDREOZZI RESOURCE PROGRAM AT WMC. MR. TULIS MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE MAY 2, 2018, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. QUINTERO MOTIONED, SECONDED BY MS. GEVERTZ. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,


AnnMarie Fernandez, WCHCC Assistant Secretary