

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

July 18, 2018

6:40 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: Orlando Adamson, M.D.; William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Mitchell Hochberg, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

NON-VOTING MEMBERS PRESENT: Nan Hayworth, M.D. Michael Israel, Michael Rosenblut, James Vodola

VOTING MEMBERS EXCUSED: Susan Gevertz, John Heimerdinger, Patrick McCoy, Michael Staib

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Gary Brudnicki, COO, CFO, WMCHHealth Network
Mark Fersko, EVP, Financial Planning and Managed Care
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Robert Ross, EVP, Northern Region**

PHYSICIANS PRESENT: Dr. Gewitz, Dr. Lebovics

CALL TO ORDER

The July 18, 2018, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:40 p.m. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Alfredo Quintero
William Frishman, M.D.	Zubeen Shroff
Renee Garrick, M.D.	Mark Tulis
Herman Geist	Richard Wishnie
Mitchell Hochberg	

VOTING MEMBERS EXCUSED

Susan Gevertz
John Heimerdinger
Patrick McCoy
Michael Staib

NON-VOTING MEMBERS PRESENT

Nan Hayworth, M.D.
Michael Israel
Michael Rosenblut
James Vodola

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE JUNE 6, 2018, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. TULIS, SECONDED BY MR. SHROFF, TO APPROVE THE JUNE 6, 2018, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Lebovics gave the report of the President of the Medical Staff. He presented a credentialing packet (dated July 17, 2018, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, FPPE's, Category of Staff Change and Additional Privileges to the Board for its approval.

Motion to Approve Recommendations for Appointments, Reappointments, FPPE's, Category of Staff Change, and Additional Privileges.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, FPPE's, CATEGORY OF STAFF CHANGE AND ADDITIONAL PRIVILEGES. MR. SHROFF MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Israel introduced Rob Ross, EVP of the Northern Region, to the Board. He informed the Board that Mr. Ross was the COO of Medstar Washington Medical Center prior to his joining WMC. Mr. Israel stated that he met Mr. Ross a number of years ago while he was the CEO of St. Luke's Cornwall Hospital, and stated that he had been a good friend to the Medical Center. He stated that Mr. Ross will be responsible for the day to day operations of the hospitals in the Northern region, which include the MidHudson Regional Hospital, the HealthAlliance Hospitals, and the Margaretville Memorial Hospital.

Mr. Brudnicki presented a slide show to the Board on various construction updates. He showed images of precast panels that are being installed on the Ambulatory Care Pavilion ("ACP"), as well as the glass that is being installed on the front of the Hospital that will house the private room expansion project. Mr. Brudnicki advised that the first and second floors of the ACP will be completed in the first quarter of 2019, with clinical services moving in shortly thereafter. He stated the upper floors, which will contain office space and the Board Room on the top floor, will be completed over the course of 2019. Mr. Brudnicki showed images of a new parking lot under construction to the left of the Behavioral Health Center ("BHC"), which will create an additional 1,041 spaces. He stated that the new lot consumed less than one acre of green space, and noted that WMC has planted thirty five trees to replace the dozen that were removed.

Mr. Brudnicki showed images of the new nursing station on the Maternity unit that was recently renovated. He stated that the project consisted of the renovation of the nursing station and eleven patient rooms; all of which was completed by the in-house construction crew.

Mr. Brudnicki showed images of the Adolescent unit of BHC, which is currently closed and under renovations, which will include new furniture. He stated that hallways in BHC are also being renovated.

Mr. Brudnicki showed images of the newly relocated entrance to the Rehabilitation Department.

Mr. Brudnicki informed the Board that WMC is replacing all six of its Cardiac Cath labs. He stated this eighteen month, 8,000 sq. foot project will render two EP rooms and four Cath rooms with a combined equipment and construction cost of \$16 million; all of which is being financed through WMC's Philips Agreement.

Mr. Brudnicki showed images of the Pharmacy Department in the main hospital. He stated that in conjunction with the ACP project, certain utilities had to be re-routed into the main building through areas in the Pharmacy; simultaneously those affected areas are being rehabbed.

Mr. Brudnicki informed the Board that Mr. Costello is doing a great job overseeing the various construction projects; in addition he is the lead negotiator on the Cerner EMR contract, along with personnel from the Finance and IT departments.

Dr. Leahy informed the Board that there was a ribbon cutting ceremony for the new Good Samaritan OB Emergency Department. She stated that a woman experiencing any OB issues can now bypass the ER and go directly up to the maternity unit for emergency care. Dr. Leahy advised that the new service is averaging about five patients per day.

Dr. Leahy informed the Board that several new providers have been recruited for Port Jervis and Warwick. She stated that the Bon Secours Medical Group, P.C. has approximately two hundred employed physicians with many outside physicians in the community expressing interest in joining.

Dr. Leahy advised that Good Samaritan Hospital (“GSH”) has completed the installation of its new Philips Big Bore CT Scan which will be used for radiation oncology mapping. She stated that the first patients are scheduled for Monday. Dr. Leahy advised that GSH also has a new piece of equipment for prostate biopsies.

Dr. Garrick advised the Board that effective July 1st, WMC is now the ACGME sponsor of thirty resident teaching programs formerly sponsored by New York Medical College. She stated that the Orientation Program was well received by the house staff, and advised that this year the program featured a segment from the Patient Relations Department including personal experiences by several patients.

Dr. Garrick advised that optimization and clinical harmonization has begun and is gaining momentum in tandem with the new EMR. She advised that work is being done to prioritize areas that have the most return on investment from a value based purchasing perspective.

Dr. Garrick informed the Board that WMC applied for a large substance abuse federal grant with the help of Ms. Gerry.

Dr. Gewitz informed the Board that tomorrow is the Lady Bug Idol competition event in the lobby of the Maria Fareri Children’s Hospital (“MFCH”).

Dr. Gewitz informed the Board that the Family Advocacy Day in Washington, D.C., which was sponsored by the Children’s Hospital Association and attended by parents and representatives of the MFCH, was a great event. He stated that the delegation met with NY representatives and advocated on behalf of various children’s issues, and was organized with the help of Ms. MacMillan and Mr. Ryan. Dr. Gewitz informed the Board that the MFCH ambassador was featured in a cover story in the Washington Examiner.

Dr. Gewitz informed the Board that the MFCH is in the process of installing new upgrades to the NICU monitors.

Dr. Gewitz informed the Board that in September, WMC will be starting a Craniofacial Center which will combine a variety of medical disciplines with a new pediatric plastic surgery service.

Dr. Gewitz informed the Board that the Pediatric Trauma Surgery Center received its recertification through 2021.

Dr. Gewitz informed the Board that the formerly conjoined twins were on Good Morning New York. He stated that there was a press conference on the twins and their progress at the MFCH last week.

FINANCE COMMITTEE

Mr. Shroff, Chair of the Finance Committee, stated that the Committee met just prior to the Board meeting and reviewed the May, 2018, financial statements.

Mr. Shroff stated that the cash balance at the end of May, 2018, was \$79.8 million. He stated the cash balance reflects a payment made to Westchester County in the amount \$26.4 million in order for WMC to receive \$52.8 million in DSH payments in the first week of June; and a NYS pension payment of \$42.7 million on February 1, 2018.

Current Marketable Securities were \$131.8 million, and Accounts Receivable were \$175.8 million.

Mr. Shroff reviewed the Statement of Operations for the Board as follows:

Total Operating Revenue - \$593.9 million
Total Operating Expenses - \$571 million
Operating Income - \$22.9 million
Income Before Excess Fringe Benefits and Pension Adjustment - \$14.9 million
Excess Pension Costs - \$7.9 million
Post-Retirement Health Costs - \$7.5 million
NYS Actuarial Adjustment - \$6.2 million
Unrealized losses on investments were \$1.5 million
Net loss was \$8.2 million

Mr. Shroff reviewed the following statistics:

Valhalla Campus

Total Acute Discharges and Outpatient Cases – 10,242; 422 more than 2017
Acute Patient Days – 71,773
Average Length of Stay – 9.0
E.R. Visits – 20,948; 652 more than 2017

MidHudson Campus

Total Acute Discharges and Outpatient Cases – 1,991; 84 more than 2017
Acute Patient Days – 10,742
Average Length of Stay – 6.99
E.R. Visits – 11,655; 48 less than 2017

QUALITY COMMITTEE

Dr. Garrick, acting Chair of the Quality Committee, stated that the Committee met on June 21, 2018.

Dr. Garrick advised the Board that she reported on the Quality and Safety Council meeting of May 10, 2018. She stated that she highlighted reports from the Environment of Care Quality Council; Cardiovascular; Neurology; Pressure Ulcers; the Organ Donor Council; and Radiation Medicine.

Dr. Garrick informed the Board that Dr. Bierman and Ms. DeFilippis gave a presentation on the GME Quality Council to the Committee. She stated that they reported on Patient Safety and Quality Improvement activities of the GME Quality Council, which is a subcommittee of the WMC GME Committee and the WMC Patient Safety/Quality Committee. Dr. Garrick informed the Board that a new initiative is underway where GNYHA and HANY'S will come on site and help train front line staff and house staff on performance improvement and root cause analysis.

Dr. Garrick informed the Board that Ms. Halstead and Ms. Bennorth gave a presentation on Patient Experience/Service Excellence to the Committee. She stated they presented data on patient satisfaction scores and grievance resolution. Dr. Garrick advised the Ms. Bennorth spoke about new training opportunities for staff for professional and personal development and the Women's Leadership Forum.

Dr. Garrick informed the Board that Mr. Doering gave a presentation to the Committee on the Environment of Care Quality Council. She stated he reviewed quarterly data regarding specific measures for staff ability to

access safety data sheets; staff's ability to verbalize how to properly dispose of hazardous medications; reduction in the number of fire alarms; increase in staff who can speak to RACE and PASS; reducing the number of service calls made by staff members who call without having the needed CEID number; and percentage of positive Legionella samples, which is a new indicator. Mr. Doering stated that staff members are questioned on these measures during rounds just as they would be during a survey. Dr. Garrick stated that Mr. Doering reported on employee injuries and there was a comprehensive discussion about the June 1, 2018, Emergency Management event of complete loss of utility power.

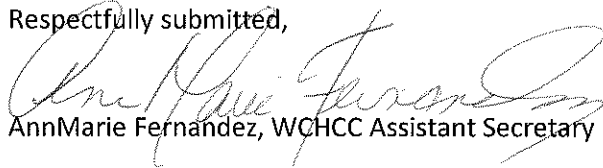
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE JULY 17, 2018, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. QUINTERO MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "AnnMarie Fernandez".

AnnMarie Fernandez, WCHCC Assistant Secretary